

# **Sustainable development of regions: Creation of a future settlement by means of unification of territorial communities and implementation of innovative initiatives by agents of change**

**Oleksii SATOV**

**MA in Public Administration, The founder of the project  
“Future Communities”, Kyiv, Ukraine, satov.a@ukr.net**

**Valery PAVLIUK**

**Ph.D. in Public Administration, Associate Professor  
of Management Department Borys Grinchenko  
Kyiv University, Kyiv, Ukraine, pavliukvaleri@gmail.com**

**Olena AKILINA**

**Ph.D. in Economics, Associate Professor  
of Management Department Borys Grinchenko  
Kyiv University, Kyiv, Ukraine, o.akilina@kubg.edu.ua**

## **Abstract**

**Purpose:** Over the last 3-4 years, Ukraine has started and substantially advanced towards decentralization of public administration and has made a meaningful transformation of the local government system. The union of territorial communities has created basic conditions for effective self-government. This article is focused on identifying trends in the process of enlargement of territorial communities in Ukraine as a whole and in its individual regions. As a result of reviewing current decentralization practices and acquiring new features of the local government system, it is necessary to search for effective tools and models for ensuring the sustainable development of larger communities.

**Methodology:** The survey reviewed current reform practices, analyzed changes and conducted comparative analysis, applied a simple-to-complex approach, and modeled new organizational forms of sustainable community development.

**Conclusions:** Clear results were obtained on different levels of the regional hierarchy - from the village to the small town of regional importance, which indicate presence of significant potential in the development of the Kyiv region, which requires a gradual transition to the second stage - introduction of derivative organizational forms for areas of cohabitation with determination of the main purpose - ensuring sustainable development of regions.

**Implications:** A broad overview of the successful practices of territorial transformation has led to an understanding of the implementation of derivative measures, namely the attraction of additional resources through the implementation of innovative projects on the socio-economic development of UTC.

It is the creation of communities of the future, as pilot projects for the sustainable development of the Kyiv region, that becomes an effective tool for implementing decentralization reform in Ukraine. Criteria for effective implementation of the new community format are the creation of additional jobs, even settlement of suburban territories, implementation of social policy of the state to provide housing for the most exposed and vulnerable categories of citizens (students, displaced persons, combatants, single mothers), use of energy efficient technologies, socialization of people, who do not see themselves happy in the future.

**Key words:** sustainable development of regions, decentralization, united territorial communities, innovative communities of the future, energy efficiency of production and socialization of citizens.

## References

Blair, H. (2000) 'Participation and accountability at the periphery: Democratic local governance in six countries' *World Development*, 28, 21-39. doi:10.1016/S0305-750X(99)00109-6

Boex, J. and Yilmaz, S. (2010), 'An analytical framework for assessing decentralized local governance and the local public sector,' *The Urban Institute Center on International Development and Governance*. [Online], [Retrieved May 25, 2019], <http://www.urban.org/sites/default/files/alfresco/publication-pdfs/412279-An-Analytical-Framework-for-Assessing-Decentralized-Local-Governance-and-the-Local-Public-Sector.PDF>

Book of success. Brief history of how decentralization affects communities' lives (2019), *Association of Ukrainian Cities*. [Online], [Retrieved July 10, 2019], <http://auc.org.ua/sites/default/files/library/knygauspiv7.pdf>

Davey, K., (2004), 'Decentralization and Public Administration Reforms in Central and East European,' *Mastering decentralization and public administration reforms in central and eastern Europe*. [Online], [Retrieved July 01, 2019], <http://www1.worldbank.org/publicsector/civilservice/june2004seminar/chapter1.pdf>

Faguet, Jean-Paul (2014) 'Decentralization and Governance,' *World Development*, 53, 2-13. doi:10.1016/j.worlddev.2013.01.002

Future Communities (2019), 'Housing and decent salaries: A public initiative offers the government a solution,' [Online], [Retrieved July 11, 2019], <http://freedom.org.ua/zhytlo-i-hidni-zarplaty-hromadska-initsiatyva-proponuie-uriadu-rishennia/>

Gov.ua. Decentralization provides opportunities (2019), 'Almost 900 OTGs have already been established in Ukraine - updated data on decentralization monitoring,' [Online], [Retrieved July 01, 2019], <https://decentralization.gov.ua/news/11011>

Government portal (2019), 'Ukraine's economy grew by 3.3% in 2018, - Govstat,' [Online], [Retrieved May 18, 2019], <https://www.kmu.gov.ua/ua/news/ekonomika-ukrayini-v-2018-roci-zroslo-na-33-derzhstat>

Green, E. (2015) 'Decentralization and Development in Contemporary Uganda,' *Regional & Federal Studies*, 25:5, 491-508. doi: [10.1080/13597566.2015.1114925](https://doi.org/10.1080/13597566.2015.1114925)

Levitas, A. (2018) 'Local government reform as state building: What the Polish case says about "decentralisation",' *Public Governance*. 45 (3), 5-25. doi:10.15678/ZP.2018.45.3.01

Lewis, J. I. (2014) 'When Decentralization Leads to Recentralization: Subnational State Transformation in Uganda,' *Regional & Federal Studies*, 24:5, 571-588, doi: [10.1080/13597566.2014.971771](https://doi.org/10.1080/13597566.2014.971771)

Ministry of Economic Development and Trade of Ukraine (2018), 'Report on the activities for 2018,' [Online], [Retrieved May 18, 2019], <http://www.me.gov.ua/Documents/Download?id=ddd408-886f-4973-a944-b5e91386bb30>

Pronko, L., Kolesnik, T. and Samborska, O. (2018), 'Activities of united territorial communities as a body of local government in the conditions of power decentralization in Ukraine,' *Baltic Journal of Economic Studies*, 3 (2), 184-190. doi:10.30525/2256-0742/2018-4-2-184-190

Routes of success. Best practices of local government (2019), *Association of Ukrainian Cities*. [Online], [Retrieved July 10, 2019], [http://auc.org.ua/sites/default/files/library/knyga\\_mu\\_za\\_2018\\_rik.pdf](http://auc.org.ua/sites/default/files/library/knyga_mu_za_2018_rik.pdf)

The World Bank (2013), 'Decentralization,' [Online], [Retrieved October 01, 2019], <https://www.worldbank.org/en/topic/communitydrivendevelopment/brief/Decentralization>

The World Bank (2016), 'Ukraine Special Focus Note: Reforms for Sustainable Recovery and Shared Prosperity,' [Online], [Retrieved October 01, 2019], <http://pubdocs.worldbank.org/en/133971474523592923/WB-Special-Focus-Note-Sep-2016-en.pdf>

Udovychenko, V. P. (2016) 'From the Global World Economy to the Economies of Territorial Communities: New Challenges and Opportunities,' *Public administration: research and development*, 1, 59-66.